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Securities Code: 6753

June 12, 2026

SHARP CORPORATION

Notice of Convocation of the 132nd Ordinary General Meeting of Shareholders

To Our Shareholders:

Sharp Corporation (herein after “the Company”) hereby notifies you of the convocation of the 132nd Ordinary General Meeting of Shareholders as per the description below.

DESCRIPTION

1. Date and Time: Wednesday, June 24, 2026, at 10:00 a.m.
(Reception will start at 9:00 a.m.)
2. Venue: 5-3-51 Nakanoshima, Kita-ku, Osaka City, Osaka
Osaka International Convention Center (Conference Hall on the 12th floor)
3. Purpose of the Meeting:
Reporting: The Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements, as well as Audit Reports of Consolidated Financial Statements by the Accounting Auditors and the Audit & Supervisory Committee for the 132nd Term (from April 1, 2025 to March 31, 2026)

Matters to be Resolved:
Proposal No.1: Appointment of Five (5) Directors (except the members of Audit & Supervisory Committee)
Proposal No.2: Appointment of One (1) Director as the member of Audit & Supervisory Committee
Proposal No.3: Partial Amendment to Articles of Incorporation

Reference Information Regarding Proposals**Proposal No. 1: Appointment of Five (5) Directors (except the members of Audit & Supervisory Committee)**

The terms of office of all the present four (4) Directors (except the members of Audit & Supervisory Committee. The same shall apply hereinafter in this proposal) will expire at the conclusion of this General Meeting of Shareholders.

Therefore, the Company nominates the following five (5) candidates of Directors.

Regarding this proposal, consideration was made by Audit & Supervisory Committee, and there was no particular comment raised.

The candidates for the Director are as follows and the asterisk (*) denotes the new candidate:

No.	Name of Candidate (Date of Birth)	Gender	Current position and responsibilities at the Company	Attendance at Board of Directors meetings	Number of the Company's shares held	Number of the Company's share acquisition rights held
1	Po-Hsuan Wu (July 22, 1977)	Male	Representative Director, Deputy Chairman	100%	3,000 shares	1,470 units
2	*Tetsuji Kawamura (November 10, 1961)	Male	President Chief Executive Officer	—	1,600 shares	1,000 units
3	*Tsing-yuan Hwang (September 7, 1949)	Male	—	—	0 shares	0 units
4	Seiichi Nagatsuka (February 6, 1958)	Male	Director	100%	0 shares	0 units
5	Koji Yano (December 10, 1962)	Male	Director	100%	0 shares	0 units

(Reasons for nominating the following persons as candidates for Outside Directors and the expected roles)

Mr. Seiichi Nagatsuka:

Mr. Seiichi Nagatsuka has held many important positions within the government after joining the Ministry of International Trade and Industry (currently the Ministry of Economy, Trade and Industry), and he possesses extensive experience and specialized international knowledge. Based on these experiences and insights, he has been providing supervision of business execution and advice to management from an independent standpoint at the Company, and it is expected that he will continue to effectively fulfill these roles. Therefore, the Company has determined that he is well suited to serve as an Outside Director of the Company and requests your approval for his appointment.

Mr. Koji Yano:

Mr. Koji Yano, after joining the Ministry of Finance, has held important positions within the government, including that of Vice-Minister of Finance, and possesses extensive experience and specialized knowledge. Based on these experiences and insights, he is expected to effectively fulfill his role in overseeing business execution and providing advice to management from an independent position. Therefore, the Company has determined that he is well suited to serve as an Outside Director of the Company and requests your approval for his appointment. It should be noted that he has no prior experience in being involved in company management through means other than serving as an outside director; however, for the reasons stated above, the Company believes he will be able to perform his duties as an outside director appropriately.

(Notes)

1. Mr. Seiichi Nagatsuka and Mr. Koji Yano are candidates for Outside Directors, as stipulated by Article 2, Paragraph 3, Item 7 of the Enforcement Regulations of the Companies Act.
2. Mr. Seiichi Nagatsuka and Mr. Koji Yano satisfy the requirements for independence as stipulated by the Tokyo Stock Exchange and the Company has reported them as Independent Directors. If their reappointment is approved, the Company plans to continue to designate them as Independent Directors.
3. The Company has entered into contracts with Mr. Seiichi Nagatsuka and Mr. Koji Yano to limit their liability for damages under Article 423, Paragraph 1 of the Companies Act pursuant to the provisions of Article 427, Paragraph 1 of the same Act. The maximum amount of liability for damages under each such contract is the minimum liability limit prescribed in Article 425, Paragraph 1 of the Companies Act. If their reappointment is approved, the Company plans to continue these contracts with them. In addition, if the appointment of Mr. Tsing-yuan Hwang is approved, the Company plans to enter into a similar contract with him (the maximum amount of liability for damages under such contract will be the minimum liability limit prescribed in Article 425, Paragraph 1 of the Companies Act). However, if Mr. Tsing-yuan Hwang becomes an Executive Director of the Company, the Company will not enter into such contract, or if such contract has already been entered into, it will cease to be effective.
4. The Company has entered into indemnity agreements with Mr. Po-Hsuan Wu, Mr. Seiichi Nagatsuka, and Mr. Koji Yano, pursuant to the provisions of Article 430-2, Paragraph 1 of the Companies Act, to indemnify them for the expenses set forth in Item 1 of said paragraph and for the losses set forth in Item 2 of said paragraph, within the limits prescribed by laws and regulations. If their reappointments are approved, the Company plans to continue these agreements with them. In addition, if the appointments of Mr. Tetsuji Kawamura and Mr. Tsing-yuan Hwang are approved, the Company plans to enter into similar indemnity agreements with them.
5. The Company has entered into a Directors and Officers (D&O) liability insurance agreement provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. In the event of a claim for damages submitted by a shareholder or a third party, etc., the said insurance agreement shall compensate for damages including compensation for damages and legal expenses to be borne by the insureds. The candidates will be included as insureds in the said insurance agreement if officially appointed as Directors. In addition, the Company plans to renew the agreement with details of the same degree at the time of next renewal.
6. The tenure as Outside Director is two years for Mr. Seiichi Nagatsuka and one year for Mr. Koji Yano.
7. Mitsubishi Fuso Truck and Bus Corporation, for which Mr. Seiichi Nagatsuka serves as Representative Director and Chairman, was found, on November 13, 2025, to have requested the provision of unjust economic benefits in transactions with subcontractors in violation of the Act against Delay in Payment of Subcontract Proceeds, etc. to Subcontractors, and accordingly received a recommendation under the said Act. In addition, delays in the payment of subcontract proceeds were also recognized, and Mitsubishi Fuso Truck and Bus Corporation received administrative guidance under the said Act. The Mitsubishi Fuso Truck and Bus Corporation takes this recommendation and guidance seriously and has taken necessary measures to enhance its internal framework, including the implementation of internal training on the said Act. It is also working to prevent recurrence by strengthening compliance and engaging in closer communication with its business partners than before.

Proposal No. 2: Appointment of One (1) Director as the member of Audit & Supervisory Committee

In order to further strengthen the auditing system, the Company proposes to increase the number of Directors who are members of the Audit & Supervisory Committee by one (1), and nominates one (1) new Director to serve as a member of the Audit & Supervisory Committee. Regarding this proposal, the Company has obtained the consent of the Audit & Supervisory Committee.

No.	Name of Candidate (Date of Birth)	Gender	Current position and responsibilities at the Company	Attendance at Board of Directors meetings	Number of the Company's shares held	Number of the Company's share acquisition rights held
1	Masami Tada (August 13, 1954)	Male	—	—	10,000 shares	0 units

(Reason for nominating the following person as a candidate for Outside Director who is a member of the Audit & Supervisory Committee and the expected role.)

Mr. Masami Tada:

Mr. Masami Tada has been engaged in the financial and capital markets for many years and possesses extensive experience and specialized knowledge, having served as Representative Director of an investment advisory company and Representative Executive Officer of a bank, among other positions. Based on these experiences and insights, the Company expects that he will fully perform the role of supervising business execution and providing advice on management from an independent standpoint. Accordingly, the Company has determined that he is an appropriate candidate for an Outside Director who is a member of the Audit & Supervisory Committee and requests your approval for his appointment.

(Notes)

1. Mr. Masami Tada is a candidate for Outside Director, as stipulated by Article 2, Paragraph 3, Item 7 of the Enforcement Regulations of the Companies Act.
2. There are no special interests between the Company and Mr. Masami Tada.
3. Mr. Masami Tada satisfies the requirements for independence as stipulated by the Tokyo Stock Exchange and the Company will report him as an Independent Director.
4. The Company plans to enter into an agreement with Mr. Masami Tada, pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, to limit his liability for damages under Article 423, Paragraph 1 of the said Act, provided that his appointment is approved. The limit of liability for damages under this agreement will be set at the minimum liability limit established by Article 425, Paragraph 1 of the Companies Act.
5. The Company plans to enter into an indemnity agreement with Mr. Masami Tada, pursuant to the provisions of Article 430-2, Paragraph 1 of the Companies Act, to indemnify him for the expenses set forth in Item 1 of the same paragraph and for the losses set forth in Item 2 of the same paragraph, within the limits prescribed by law, provided that his appointment is approved.
6. The Company has entered into a Directors and Officers (D&O) liability insurance agreement provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. In the event of a claim for damages submitted by a shareholder or a third party, etc., the said insurance agreement shall compensate for damages including compensation for damages and legal expenses to be borne by the insureds. The candidate will be included as insured in the said insurance agreement if officially appointed as Director as the member of Audit & Supervisory Committee. In addition, the Company plans to renew the agreement with details of the same degree at the time of next renewal.

(For Reference) Skill Matrix of the Board of Directors

In order for our Board of Directors to appropriately fulfill its functions in line with the management strategy, the Company has identified the skills (knowledge, abilities, and experience) that the board as a whole should possess. The structure of the Board of Directors and the skills held by each Director in the event that Proposal No. 1 and Proposal No. 2 are approved as originally drafted are as follows.

Position	Name of Candidate	Corporate management/ Business strategy	International business/ Overseas knowledge	Engineering/ Technology	Finance/ Accounting	Risk management/ Compliance	Business development/ Investment
Director	Po-Hsuan Wu	●	●		●	●	●
	Tetsuji Kawamura	●	●	●		●	●
	Tsing-yuan Hwang	●	●		●	●	●
	Seiichi Nagatsuka	●	●			●	
	Koji Yano				●	●	
Director (the member of Audit & Supervisory Committee)	Masami Tada	●	●		●	●	●
	Yasuo Himeiwa		●		●	●	
	Yumiko Kajiwara	●	●	●		●	
	Hiroyuki Murase		●		●	●	

Proposal No. 3: Partial Amendment to Articles of Incorporation

1. Reasons for the Amendment and Its Details:

In connection with the relocation of the Company’s head office functions to the City of Osaka, the Company proposes to change the location of its head office set forth in Article 2 of the Articles of Incorporation from the City of Sakai to the City of Osaka.

The details of the amendments are as set forth in the “Proposed Amendments” column of “2. Comparison of Current and Proposed Provisions.”

2. Comparison of Current and Proposed Provisions:

(Amendments are underlined.)

Current Articles of Incorporation	Proposed Amendment
(Location of Head Office) Article 2 The Company shall have its head office in the City of <u>Sakai</u> .	(Location of Head Office) Article 2 The Company shall have its head office in the City of <u>Osaka</u> .

CONSOLIDATED BALANCE SHEET

(As of March 31, 2026)

(Millions of Yen)

ASSETS		LIABILITIES	
Current Assets	949,392	Current Liabilities	1,045,391
Cash and deposits	238,451	Notes and accounts payable - trade	267,626
Notes and accounts receivable - trade, and contract assets	368,821	Electronically recorded obligations - operating	6,079
Inventories	250,385	Short-term borrowings	432,284
Other	97,451	Lease liabilities	4,160
Allowance for doubtful accounts	(5,717)	Accrued expenses	108,039
		Provision for bonuses	20,466
		Provision for product warranties	19,885
		Provision for sales promotion expenses	3,315
		Provisions for restructuring	18,323
Non-Current Assets	478,860	Other provisions	10,065
Property, Plant and Equipment	183,263	Other	155,144
Buildings and structures	459,451		
Machinery, equipment and vehicles	693,932	Non-Current Liabilities	87,576
Tools, furniture and fixtures	117,757	Long-term borrowings	562
Land	55,540	Deferred tax liabilities	22,680
Construction in Progress	9,147	Provision for product warranties	5,013
Other	54,281	Provision for restructuring	2,857
Accumulated depreciation	(1,206,847)	Other provisions	2,712
		Retirement benefit liability	8,332
		Other	45,418
		Total Liabilities	1,132,968
		NET ASSETS	
Intangible Assets	38,170	Shareholders' Equity	131,699
Software	17,709	Share capital	5,005
Goodwill	9,145	Capital surplus	146,733
Other	11,316	Retained earnings	(6,648)
		Treasury shares	(13,390)
Investments and Other Assets	257,427	Accumulated Other Comprehensive Income	148,245
Investment securities	195,750	Valuation difference on available-for- sale securities	23,746
Retirement benefit asset	16,502	Deferred gains or losses on hedges	1,960
Deferred tax assets	16,040	Foreign currency translation adjustment	87,684
Other	32,923	Remeasurements of defined benefit plans	34,853
Allowance for doubtful accounts	(3,790)	Share Acquisition Rights	1,905
		Non-Controlling Interests	13,434
		Total Net Assets	295,284
Total Assets	1,428,253	Total Liabilities and Net Assets	1,428,253

(Note) Fractions rounded down to the nearest million yen.

CONSOLIDATED STATEMENT OF INCOME

(From April 1, 2025 to March 31, 2026)

(Millions of Yen)

Net Sales		1,892,811
Cost of sales		1,472,048
Gross Profit		420,763
Selling, general and administrative expenses		372,197
Operating Profit		48,565
Non-Operating Income		29,026
Interest and dividend income	6,013	
Other	23,012	
Non-Operating Expenses		19,632
Interest expenses	8,665	
Other	10,967	
Ordinary Profit		57,959
Extraordinary Income		39,377
Gain on sale of non-current assets	36,111	
Gain on sale of investment securities	88	
Gain on sale of shares of subsidiaries and associates	1,221	
Gain on sale of businesses	1,851	
Gain on reversal of share acquisition rights	104	
Extraordinary Losses		33,959
Loss on sale and retirement of non-current assets	1,022	
Impairment losses	6,069	
Business restructuring expenses	19,867	
Provision for product warranties	7,000	
Profit Before Income Taxes		63,378
Income taxes - current		11,683
Income taxes - deferred		3,413
Profit		48,281
Loss attributable to non-controlling interests		846
Profit Attributable to Owners of Parent		47,434

(Note) Fractions rounded down to the nearest million yen.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

(From April 1, 2025 to March 31, 2026)

(Millions of Yen)

	Shareholders' Equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	5,000	148,983	(54,082)	(13,389)	86,511
Changes during period					
Issuance of new shares - exercise of share acquisition rights	5	5			10
Profit attributable to owners of parent			47,434		47,434
Change in ownership interest of parent due to transactions with non-controlling interests		(2,255)			(2,255)
Purchase of treasury shares				(0)	(0)
Net changes in items other than shareholders' equity					
Total changes during period	5	(2,250)	47,434	(0)	45,187
Balance at end of period	5,005	146,733	(6,648)	(13,390)	131,699

	Accumulated Other Comprehensive Income					Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	20,818	(1,437)	46,571	902	66,855	1,279	13,062	167,709
Changes during period								
Issuance of new shares - exercise of share acquisition rights								10
Profit attributable to owners of parent								47,434
Change in ownership interest of parent due to transactions with non-controlling interests								(2,255)
Purchase of treasury shares								(0)
Net changes in items other than shareholders' equity	2,927	3,398	41,112	33,950	81,389	625	372	82,387
Total changes during period	2,927	3,398	41,112	33,950	81,389	625	372	127,575
Balance at end of period	23,746	1,960	87,684	34,853	148,245	1,905	13,434	295,284

(Notes) Fractions rounded down to the nearest million yen.

STATEMENT OF INCOME (based on non-consolidated results)

(From April 1, 2025 to March 31, 2026)

(Millions of Yen)

Net Sales		496,902
Cost of sales		405,620
Gross Profit		91,281
Selling, general and administrative expenses		103,840
Operating Loss		(12,559)
Non-Operating Income		105,337
Interest and dividend income	86,647	
Other	18,689	
Non-Operating Expenses		20,310
Interest expenses	11,301	
Provision of allowance for doubtful accounts	1,701	
Other	7,307	
Ordinary Profit		72,466
Extraordinary Income		34,641
Gain on sale of non-current assets	16,821	
Gain on sale of investment securities	71	
Gain on sale of shares of subsidiaries and associates	15,440	
Gain on extinguishment of tie-in shares	151	
Reversal of provision for loss on business of subsidiaries and associates	2,053	
Gain on reversal of share acquisition rights	104	
Extraordinary Losses		31,250
Loss on sale and retirement of non-current assets	574	
Impairment losses	7,610	
Loss on valuation of shares of subsidiaries and associates	6,666	
Provision for loss on business of subsidiaries and associates	1,280	
Loss on Waiver of Receivables from Subsidiaries and Associates	3,274	
Business restructuring expenses	9,122	
Provision of allowance for doubtful accounts	2,720	
Profit Before Income Taxes		75,857
Income taxes - current		6,614
Income taxes - deferred		(301)
Profit		69,544

(Note) Fractions rounded down to the nearest million yen.

STATEMENT OF CHANGES IN EQUITY (based on non-consolidated results)

(From April 1, 2025 to March 31, 2026)

(Millions of Yen)

	Shareholders' Equity						
	Share capital	Capital Surplus			Retained Earnings		
		Legal capital surplus	Other capital surplus	Total capital surplus	Other Retained Earnings		Total retained earnings
					Reserve for tax purpose reduction entry of non-current assets	Retained earnings brought forward	
Balance at beginning of period	5,000	1,250	44,682	45,932	2,119	(206,573)	(204,453)
Changes during Period							
Issuance of new shares - exercise of share acquisition rights	5	5		5			
Profit						69,544	69,544
Purchase of treasury shares							
Decrease by corporate division - split-off type			(4,438)	(4,438)			
Reversal of reserve for tax purpose reduction entry of non-current assets					(659)	(659)	-
Other			13,017	13,017			
Net changes in items other than shareholders' equity							
Total changes during period	5	5	8,579	8,584	(659)	70,203	69,544
Balance at end of period	5,005	1,255	53,262	54,517	1,460	(136,369)	(134,909)

	Shareholders' Equity		Valuation and Translation Adjustments		Share acquisition rights	Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments		
Balance at beginning of period	(13,389)	(166,910)	18,998	18,998	1,279	(146,631)
Changes during Period						
Issuance of new shares - exercise of share acquisition rights		10				10
Profit		69,544				69,544
Purchase of treasury shares	(0)	(0)				(0)
Decrease by corporate division - split-off type		(4,438)				(4,438)
Reversal of reserve for tax purpose reduction entry of non-current assets		-				-
Other		13,017				13,017
Net changes in items other than shareholders' equity			2,029	2,029	625	2,654
Total changes during period	(0)	78,133	2,029	2,029	625	80,788
Balance at end of period	(13,390)	(88,776)	21,028	21,028	1,905	(65,843)

(Notes) Fractions rounded down to the nearest million yen.