

Management Emphasizing on ESG

(4) Becoming a true global company

To expand overseas business, Sharp will strengthen sales strategies in every area abroad as well as promote management reforms from a global perspective.

Toward this goal, we will engage in various measures, including strengthening training for global personnel and developing human resources management systems, while at the same time strengthening our overseas support functions of Headquarters, accelerating alliances and M&A with overseas companies, and strengthening corporate branding.

Moreover, we will promote global simultaneous introduction of new products with latest technology and strengthen local-adapting products and services to enhance our brand strength in each overseas region.

In July 2022, we also established an Global Business Group to unite representatives of each overseas region. President & CEO Robert Wu is in charge of this division, which will be a system that leads global business expansion.

Personnel	Organization / Function	Products / Services
<ul style="list-style-type: none"> • Boost English skills of employees • Strengthen overseas human resource management and collect excellent personnel • Global permeation of corporate philosophy 	<ul style="list-style-type: none"> • Strengthen overseas support function by Headquarter • Accelerate alliance / M&A with overseas companies • Strengthen corporate branding (Japan / overseas) 	<ul style="list-style-type: none"> • Global simultaneous introduction of new products with latest technology • Strengthen local-adapting products / services development

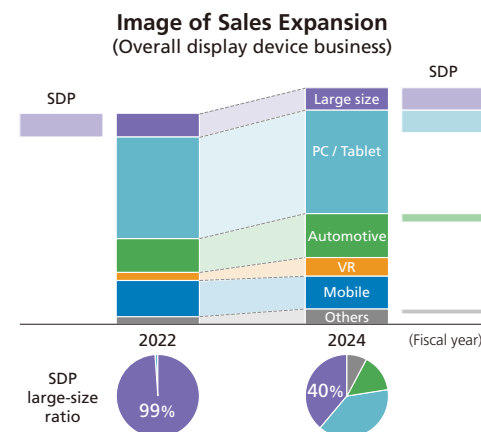
Consolidating Sakai Display Products Corporation

The decision to make Sakai Display Products Corporation a wholly owned subsidiary was based on a comprehensive evaluation of the following factors: the stable and predominating procurement of high quality panels for TV business and professional display business and expansion of applications, improvement of production capacity, strengthening future competition in the display device business. In addition, the company boasts predominance in panel supplies for North America with the current U.S.-China trade frictions, and operates the only Gen.10+ large-size LCD panel plant outside of China.

Going forward, Sharp's display business will work to expand business focusing on panels for PCs, automobiles, and VR.

In addition, Sakai Display Products Corporation will improve profitability and stabilize business performance by leveraging their high technological and cost capabilities as well as their superiority in large-size panel production. They will specifically shift from TV panels for which demand fluctuates widely, to panels for PCs and automotive appliances.

In addition, they will actively work on developing new self-luminous display for the future.



Aim of consolidation		
(1) Stable and predominating procurement of high quality panels for TV business and professional display business	(2) Expansion of application, improvement of production ability, strengthening future competition in display device business	(3) Predominance in panel supply for Americas market with U.S.-China trade friction in background